< Translation >

May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 <under Japanese GAAP>

Company Name: **Yushin Company**
Listing: Standard Market of the Tokyo Stock Exchange
Securities code: 6482
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Scheduled date of annual general shareholders' meeting: June 26, 2026
Scheduled date to commence dividend payments: June 9, 2026
Scheduled date to submit annual securities report: June 25, 2026
Preparation of supplementary materials on financial results: Yes
Holding of financial results briefing: Yes (for analysts)

(Amounts less than one million yen are omitted, unless otherwise noted)

1. Consolidated Financial Results for the FY2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2026	23,101	(11.6)	826	(68.0)	908	(64.2)	286	(83.1)
FY2025	26,126	10.6	2,586	6.1	2,535	(2.0)	1,692	0.0

Note: Comprehensive income FY2026: 1,028 million yen [(42.9) %] FY2025: 1,799 million yen [(38.0) %]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of Ordinary profit to Total assets	Ratio of Operating profit to Net sales
	Yen	Yen	%	%	%
FY2026	8.51	-	0.8	2.2	3.6
FY2025	49.74	-	4.9	6.0	9.9

Reference: Equity in earnings (losses) of affiliates FY2026: - million yen FY2025: - million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	39,832	34,787	86.3	1,051.30
As of March 31, 2025	41,045	35,498	85.5	1,031.64

Reference: Equity capital (Net assets less Non-controlling interests)

As of March 31, 2026: 34,374 million yen As of March 31, 2025: 35,111 million yen

(3) Consolidated cash flows

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2026	1,350	189	(1,739)	6,928
FY2025	(377)	(129)	(720)	6,828

2. Cash Dividends

	Annual dividends per share					Total cash dividends (annual)	Dividends payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1Q	2Q	3Q	4Q	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY2025	-	10.00	-	10.00	20.00	680	40.2	1.9
FY2026	-	10.00	-	10.00	20.00	667	232.7	1.9
FY2027 (Forecast)	-	-	-	-	-		-	

Note: We plan to disclose dividends for 2Q and 4Q of FY2027 as soon as possible after the information becomes available.

3. Consolidated Earnings Forecasts for the FY2027 (from April 1, 2026 to March 31, 2027)

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
FY2027	25,000	8.2	1,300	57.3	1,300	43.1	900	213.8	27.53

Note: We use number of shares outstanding at the end of the period (excluding treasury shares) as the basis for calculating Basic earnings per share.

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries accompanying changes in scope of consolidation): None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
2) Changes in accounting policies due to other reasons: None
3) Changes in accounting estimates: None
4) Restatement: None

(3) Number of shares outstanding (common stock)

1) Number of shares outstanding at the end of the period (including treasury shares)	As of March 31, 2026	35,638,066 shares	As of March 31, 2025	35,638,066 shares
2) Number of treasury shares at the end of the period	As of March 31, 2026	2,940,917 Shares	As of March 31, 2025	1,603,603 Shares
3) Average number of outstanding shares during the period	FY2026	33,710,697 shares	FY2025	34,034,709 shares

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the FY2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2026	14,882	(12.5)	994	(54.1)	1,474	(44.3)	1,508	(27.1)
FY2025	17,000	15.8	2,165	39.2	2,646	12.0	2,070	12.8

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
FY2026	44.75	-
FY2025	60.82	-

(2) Non-consolidated financial position

	Total assets	Total net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	33,267	30,588	91.9	935.52
As of March 31, 2025	34,067	30,886	90.7	907.51

Reference: Equity capital (Net assets)

As of March 31, 2026: 30,588 million yen　　As of March 31, 2025: 30,886 million yen

* The financial information contained in this summary is not the subject of an audit.

* Cautionary statement with respect to forward-looking statements and other special remarks

The above outlook is based on currently available information. A number of factors could cause actual results to differ materially from expectations. For more information on these assumptions and notes regarding the use of earnings forecasts, please refer to “1. Overview of operating results, (4) Business forecasts” on page 3 of [Attached Material].

* *Disclaimer:*
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[Attached Material]

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1. Overview of Operating Results

(1) Overview of operating results for the fiscal year ended March 31, 2026

During the interim period under review, the global economy remained uncertain, affected by factors such as U.S. tariff policies and soaring energy and raw material prices.

In this environment, our Group continued its efforts to develop new customers worldwide. However, Net sales have remained sluggish, while orders have increased mainly in custom-ordered equipment and sales of robots have increased in certain regions of Asia. As a result, consolidated Net sales decreased by 11.6% year-on-year to 23,101 million yen. In terms of profits, Operating profit decreased 60.8% year-on-year to 826 million yen and Ordinary profit decreased by 64.2% year-on-year to 908 million yen, due to the impact of the decrease in consolidated Net sales and the increase in personnel expenses due to proactive investment in human resources and in research and development expenses associated with development investments, both aimed at medium- to long-term growth. In addition, the Group recorded Gain on sale of investment securities as Extraordinary income, due to partial sale of investment securities aimed at reducing our strategic shareholdings and Impairment losses as Extraordinary loss, due to re-evaluated the future recoverability in light of changes in the business environment related to the consolidated subsidiary, WEMO Automation AB. As a result, Profit attributable to owners of parent decreased by 83.1% year-on-year to 286 million yen.

Operating result by product category

< Robots >	Net sales of robots increased by 438 million yen (3.0%) from the previous FY to 14,947 million yen.
< Custom-ordered equipment >	Net sales of custom-ordered equipment decreased by 3,710 million yen (54.0%) from the previous FY to 3,161 million yen.
< Parts and maintenance service >	Net sales of parts and maintenance service increased by 246 million yen (5.2%) from the previous FY to 4,992 million yen.

Operating result by segment category

< Japan >	Net sales decreased by 12.5% from the previous FY to 14,882 million yen and Operating profit decreased by 54.1% from the previous FY to 994 million yen.
< North America >	Net sales increased by 2.0% from the previous FY to 4,087 million yen and Operating loss was 128 million yen (compared to Operating loss of 117 million yen in the same period of the previous fiscal year).
< Asia >	Net sales increased by 2.9% from the previous FY to 5,559 million yen and Operating profit increased by 19.0% to 460 million yen.
< Europe >	Net sales decreased by 49.7% from the previous FY to 2,801 million yen and Operating loss was 354 million yen (compared to Operating profit of 73 million yen in the same period of the previous fiscal year).

(2) Overview of financial condition for the fiscal year ended March 31, 2026

< Assets >	Total assets decreased by 1,212 million yen from the end of the previous fiscal year to 39,832 million yen. This was mainly due to decrease of 746 million yen in Notes and accounts receivable - trade.
< Liabilities >	Total liabilities decreased by 501 million yen from the end of the previous fiscal year to 5,045 million yen. This was due to decrease of 295 million yen in Income taxes payable.
< Net assets >	Net assets decreased by 711 million yen from the end of the previous fiscal year to 34,787 million yen. This was mainly due to increase of Treasury shares by 1,000 million yen.

(3) Overview of cash flow for the fiscal year ended March 31, 2026

The balance of Cash and cash equivalents at the end of current fiscal year increased by 100 million yen from the end of the previous fiscal year to 6,928 million yen. Main reasons are as follows.

< Cash flow from operating activities >

Mainly due to 568 million yen in Profit before income taxes and 867 million yen in Impairment losses, Cash flow from operating activities was a net inflow of 1,350 million yen (it was a net outflow of 377 million yen in the previous fiscal year.)

< Cash flow from investment activities >

Mainly due to income of 591 million yen in selling Investment securities and outgo of 319 million yen in purchasing of Property, plant and equipment, Cash flow from investment activities was a net inflow of 189 million yen (it was a net outflow of 129 million yen in the previous fiscal year.)

< Cash flow from financing activities >

Mainly due to outgo of 1,000 million yen in purchasing Treasury shares and of 680 million yen in paying Dividends, Cash flow from financing activities was a net outflow of 1,739 million yen (it was a net outflow of 720 million yen in the previous fiscal year).

(4) Business forecasts

As for the external environment surrounding our Group, capital investment demand remains weak in some regions such as the United States and Europe, and the global economy remains uncertain, but the trend toward production automation aimed at improving labor safety, increasing production efficiency and solving labor shortages is expected to continue worldwide in the medium to long term.

In this environment, our Group will aim for further growth as a leading company in the take-out robot industry.

To achieve this, we need to expand sales of take-out robots by strengthening global sales development and product competitiveness. To strengthen global sales development, we will use WEMO Automation AB in Sweden as a foothold to increase our market share in Europe, and in other regions, we will also gather accurate market information to increase our global market share. To strengthen our product competitiveness, we will continue to develop products that provide higher added value in the automation of our customers' factories. For palletizing robots, we will strengthen sales activities to promote understanding of the advantages of Cartesian robots among a wide range of users. In the area of custom-ordered equipment, we will continue to expand sales in response to growing automation needs in Japan and overseas due to labor shortages and rising labor costs, by strengthening our internal structure. In maintenance services, we will further strengthen our global network, which is one of our strengths.

Furthermore, as human capital is important for promoting these initiatives, we will promote human resource development with a focus on hiring and instilling our corporate philosophy. Also, in the aspect of promoting sustainability, we will actively make efforts to reduce various kinds of risks, mainly through activities of four subcommittees under the Sustainability Committee established in March 2025: Compliance, Human Rights, Crisis Management, and IT Security.

Our current forecast for the fiscal year ending March 31, 2027 is as follows.

There are various factors of instability, including geopolitical risks in the Middle East, their impact on the global economy, and exchange rate trends. However, even under these circumstances, in order to achieve high growth in the future, we will continue to actively invest in human resources and in research and development and promote initiatives to improve production efficiency.

(Consolidated Earnings Forecasts)

Net sales	25,000 million yen	Y/Y	8.2 %	increase
Operating profit	1,300 million yen	Y/Y	57.3 %	increase
Ordinary profit	1,300 million yen	Y/Y	43.1 %	increase
Profit attributable to owners of parent	900 million yen	Y/Y	213.8 %	increase

2. Selection of Accounting Standards

Our Group plans to continue its policy of generating consolidated financial statements according to Japanese standards in consideration of the fact YUSHIN does not conduct global funding and to enable the comparison with other Japanese companies in the same sector.

With regard to the adoption of IFRS, we will take into account the situation across various domestic and international markets and take appropriate action.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated balance sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
<ASSETS>		
Current assets		
Cash and deposits	11,689,145	11,865,318
Notes and accounts receivable - trade	6,811,882	6,065,247
Merchandise and finished goods	1,161,294	1,330,426
Work in process	1,049,575	1,113,054
Raw materials and supplies	5,064,656	5,183,181
Prepaid expenses	293,687	301,137
Consumption taxes receivable	54,010	-
Other	312,814	424,453
Allowance for doubtful accounts	(16,730)	(13,607)
Total current assets	26,420,335	26,269,212
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,614,851	3,469,987
Machinery, equipment and vehicles, net	165,869	140,454
Land	6,824,596	6,836,477
Construction in progress	10,499	57,779
Other, net	171,565	140,565
Total property, plant and equipment	10,787,383	10,645,264
Intangible assets		
Goodwill	440,384	-
Customer-related intangible assets	1,553,761	1,127,732
Other	173,442	158,740
Total Intangible assets	2,167,587	1,286,473
Investments and other assets		
Investment securities	559,944	286,844
Retirement benefit asset	318,635	380,738
Deferred tax assets	590,920	757,515
Other	251,918	253,664
Allowance for doubtful accounts	(50,820)	(46,743)
Total investments and other assets	1,670,598	1,632,019
Total non-current assets	14,625,569	13,563,757
Total assets	41,045,904	39,832,970

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
<LIABILITIES>		
Current liabilities		
Notes and accounts payable - trade	1,493,698	1,282,131
Electronically recorded obligations - operating	424,766	361,452
Accounts payable - other	527,568	443,893
Accrued expenses	244,666	208,855
Income taxes payable	569,278	274,183
Advances received	783,128	1,122,263
Provision for bonuses	327,955	329,872
Provision for bonuses for directors	21,300	7,500
Provision for product warranties	195,081	127,904
Other	293,635	257,061
Total current liabilities	4,881,080	4,415,119
Non-current liabilities		
Deferred tax liabilities	356,266	288,625
Retirement benefit liability	114,162	124,668
Other	195,485	216,667
Total non-current liabilities	665,914	629,961
Total liabilities	5,546,994	5,045,081
<NET ASSETS>		
Shareholders' equity		
Share capital	1,985,666	1,985,666
Capital surplus	2,024,597	2,024,597
Retained earnings	30,137,677	29,743,751
Treasury shares	(1,355,984)	(2,356,013)
Total shareholders' equity	32,791,957	31,398,002
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	290,610	165,141
Foreign currency translation adjustment	1,958,887	2,700,919
Remeasurements of defined benefit plans	69,774	110,386
Total accumulated other comprehensive income	2,319,273	2,976,447
Non-controlling interests	387,679	413,439
Total net assets	35,498,910	34,787,888
Total liabilities and net assets	41,045,904	39,832,970

(2) Consolidated statements of income and consolidated statements of comprehensive income

Consolidated statements of income

(Thousands of yen)

	FY2025	FY2026
Net sales	26,126,713	23,101,373
Cost of sales	15,359,734	14,049,753
Gross profit	10,766,979	9,051,619
Selling, general and administrative expenses	8,180,323	8,224,993
Operating profit	2,586,655	826,626
Non-operating income		
Interest and dividend income	39,404	60,962
Other	29,508	37,308
Total non-operating income	68,913	98,271
Non-operating expenses		
Foreign exchange losses	118,648	4,808
Commission for purchase of treasury shares	-	9,999
Other	1,827	1,825
Total non-operating expenses	120,475	16,633
Ordinary profit	2,535,093	908,263
Extraordinary income		
Gain on sales of non-current assets	14,245	8,149
Gain on sale of investment securities	-	501,299
Gain on liquidation of subsidiaries	-	17,783
Total extraordinary income	14,245	527,232
Extraordinary losses		
Loss on sales and retirement of non-current assets	19,920	57
Impairment losses	-	867,073
Total extraordinary losses	19,920	867,130
Profit before income taxes	2,529,417	568,366
Income taxes – current	838,405	454,629
Income taxes – deferred	(63,160)	(221,393)
Total income taxes	775,244	233,235
Profit	1,754,172	335,130
Profit attributable to non-controlling interests	61,245	48,367
Profit attributable to owners of parent	1,692,927	286,762

Consolidated statements of comprehensive income

(Thousands of yen)

	FY2025	FY2026
Profit	1,754,172	335,130
Other comprehensive income		
Valuation difference on available-for-sale securities	4,721	(125,469)
Foreign currency translation adjustment	16,336	778,152
Remeasurements of defined benefit plans, net of tax	24,564	40,611
Total other comprehensive income	45,622	693,294
Comprehensive income	1,799,795	1,028,424
(Comprehensive income attributable to)		
Comprehensive income attributable to owners of parent	1,722,295	943,936
Comprehensive income attributable to non-controlling interests	77,499	84,487

(3) Consolidated statements of changes in equity

FY2025

(Thousands of Yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total Shareholders' equity
Balance at the beginning of current period	1,985,666	2,024,597	29,125,446	(1,355,730)	31,779,981
Changes during period					
Dividends of surplus			(680,696)		(680,696)
Profit attributable to owners of parent			1,692,927		1,692,927
Purchase of treasury shares				(254)	(254)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,012,231	(254)	1,011,976
Balance at the end of current period	1,985,666	2,024,597	30,137,677	(1,355,984)	32,791,957

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of current period	285,889	1,958,804	45,210	2,289,904	349,049	34,418,934
Changes during period						
Dividends of surplus						(680,696)
Profit attributable to owners of parent						1,692,927
Purchase of treasury shares						(254)
Net changes in items other than shareholders' equity	4,721	82	24,564	29,368	38,630	67,999
Total changes during period	4,721	82	24,564	29,368	38,630	1,079,975
Balance at the end of current period	290,610	1,958,887	69,774	2,319,273	387,679	35,498,910

FY2026

(Thousands of Yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total Shareholders' equity
Balance at the beginning of current period	1,985,666	2,024,597	30,137,677	(1,355,984)	32,791,957
Changes during period					
Dividends of surplus			(680,688)		(680,688)
Profit attributable to owners of parent			286,762		286,762
Purchase of treasury shares				(1,000,029)	(1,000,029)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(393,925)	(1,000,029)	(1,393,955)
Balance at the end of current period	1,985,666	2,024,597	29,743,751	(2,356,013)	31,398,002

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of current period	290,610	1,958,887	69,774	2,319,273	387,679	35,498,910
Changes during period						
Dividends of surplus						(680,688)
Profit attributable to owners of parent						286,762
Purchase of treasury shares						(1,000,029)
Net changes in items other than shareholders' equity	(125,469)	742,032	40,611	657,174	25,759	682,934
Total changes during period	(125,469)	742,032	40,611	657,174	25,759	(711,021)
Balance at the end of current period	165,141	2,700,919	110,386	2,976,447	413,439	34,787,888

(4) Consolidated statements of cash flows

(Thousands of yen)

	FY2025	FY2026
Cash flows from operating activities		
Profit before income taxes	2,529,417	568,366
Depreciation	671,689	659,604
Impairment losses	-	867,073
Amortization of goodwill	80,352	65,601
Increase (decrease) in allowance for doubtful accounts	280	(12,660)
Increase (decrease) in provision for bonuses	(29,824)	1,911
Increase (decrease) in provision for bonuses for directors	(4,150)	(13,800)
Increase (decrease) in retirement benefits asset and liability	(43,889)	(62,503)
Interest and dividend income	(39,404)	(60,962)
Decrease (increase) in trade receivables	(820,336)	999,722
Decrease (increase) in inventories	698,926	12,156
Increase (decrease) in trade payables	(604,373)	(459,583)
Increase (decrease) in advances received	(2,329,785)	262,100
Loss (gain) on sale of investment securities	-	(501,299)
Increase (decrease) in other current liabilities	(14,042)	(341,639)
Other, net	338,311	(7,759)
Subtotal	433,170	1,976,327
Interest and dividends received	36,288	48,598
Income taxes paid	(847,145)	(674,733)
Net cash provided by (used in) operating activities	(377,686)	1,350,193
Cash flows from investing activities		
Payments into time deposits	(4,801,149)	(5,867,731)
Proceeds from withdrawal of time deposits	5,300,000	5,800,000
Proceeds from sale of investment securities	-	591,499
Purchase of property, plant and equipment	(608,257)	(319,749)
Proceeds from sales of properly, plant and equipment	14,336	8,512
Purchase of intangible assets	(34,572)	(22,925)
Net cash provided by (used in) investing activities	(129,642)	189,604
Cash flows from financing activities		
Purchase of treasury shares	(254)	(1,000,029)
Dividends paid	(681,382)	(680,891)
Dividends paid to non-controlling interests	(38,868)	(58,728)
Net cash provided by (used in) financing activities	(720,505)	(1,739,649)
Effect of exchange rate change on cash and cash equivalents	10,997	299,897
Net increase (decrease) in cash and cash equivalents	(1,216,837)	100,046
Cash and cash equivalents at beginning of period	8,045,729	6,828,892
Cash and cash equivalents at end of period	6,828,892	6,928,938

(5) Notes to consolidated financial statements

Notes related to regarding premise of going concerns

Not applicable

Notes on segment information etc.

1. Overview of reportable segment

Segments used for financial reporting are the Company's constituent units for which separate financial information is available and for which the Board of Directors performs periodic studies for the purposes of determining the allocation of resources and evaluating performance.

YUSHIN carries out the development, production, sales and after-sales maintenance of robots, and peripheral equipment including labor-saving systems. In the domestic market, these operations are handled by the Company; overseas markets - North America, Asia (South Korea, Taiwan, China, Indonesia, Vietnam, Malaysia, Thailand and India) and Europe (UK, Sweden and Germany) - are serviced by local subsidiaries, including Yushin America Inc. (US), Yushin Korea Co., Ltd. (Asia), Yushin Automation Ltd. (Europe) and other local ones. The local subsidiaries are independently managed units, with separately drafted strategies and activities.

Accordingly, YUSHIN's operations, based on its production, sales and after-sales maintenance setups, are geographically grouped into four reportable segments: Japan, North America, Asia and Europe.

2. Method of calculating sales and profit (loss), identifiable assets, and other items by business segment reported

Accounting policies for the reportable business segments are the same as "Basis of Presenting Consideration Financial Statements."

Income by business segment reported is calculated based on Operating profit.

Inter-segment profit and transfer are based on realized market price basis.

3. Information related to sales and profit (loss), identifiable assets, and other items for each reportable segment

FY2025 (from April 1, 2024 to March 31, 2025) (Thousands of yen)

	Reportable segment				Total	Adjustment *1	Amounts shown on consolidated statements of income *2
	Japan	North America	Asia	Europe			
Net sales							
Sales to Customers	11,626,654	3,975,416	5,044,101	5,480,540	26,126,713	-	26,126,713
Inter-segment sales or transfers	5,373,676	32,804	357,765	93,793	5,858,040	(5,858,040)	-
Total	17, 000,331	4,008,220	5,401,866	5,574,334	31,984,753	(5,858,040)	26,126,713
Segment profit (loss)	2,165,433	(117,380)	386,944	73,402	2,508,399	78,256	2,586,655
Segment assets	21,909,025	3,194,787	4,913,653	5,662,579	35,680,046	5,365,858	41,045,904
Other items							
Depreciation	442,240	58,249	27,658	143,540	671,689	-	671,689
Goodwill amortization	-	-	-	80,352	80,352	-	80,352
Increase in increment of tangible & intangible assets	558,016	30,024	22,078	24,837	634,956	-	634,956

FY2026 (from April 1, 2025 to March 31, 2026) (Thousands of yen)

	Reportable segment				Total	Adjustment *1	Amounts shown on consolidated statements of income *2
	Japan	North America	Asia	Europe			
Net sales							
Sales to Customers	11,052,594	4,079,418	5,276,645	2,692,715	23,101,373	—	23,101,373
Inter-segment sales or transfers	3,830,347	8,544	282,589	109,143	4,230,625	(4,230,625)	—
Total	14,882,941	4,087,963	5,559,235	2,801,859	27,331,999	(4,230,625)	23,101,373
Segment profit (loss)	994,523	(128,525)	460,649	(354,006)	972,639	(146,013)	826,626
Segment assets	20,298,233	3,302,753	5,408,038	3,843,598	32,852,625	6,980,345	39,832,970
Other items							
Depreciation	420,501	59,198	27,515	152,388	659,604	—	659,604
Goodwill amortization	—	—	—	65,601	65,601	—	65,601
Increase in increment of tangible & intangible assets	240,825	29,512	17,898	48,374	336,610	—	336,610

*Notes 1: Adjustment is as follows.

(1) Segment profit (loss) (Thousands of yen)

	FY2025	FY2026
Elimination of inter-segment transactions	19,816	17,728
Adjustment to inventory assets	58,440	(163,741)
Total	78,256	(146,013)

(2) Segment assets (Thousands of yen)

	FY2025	FY2026
Elimination of inter-segment transactions	(3,384,413)	(2,765,391)
Total assets*	8,750,272	9,745,736
Total	5,365,858	6,980,345

*Notes: Total assets consist mainly of Cash and deposits (surplus funds) that are not attributable to any reportable segment.

*Notes 2: Segment profit (loss) is adjusted to be consistent with Operating profit shown on the consolidated statements of income

Notes on per share indexes

(Yen)

	FY2025	FY2026
Book-value per share (BPS)	1,031.64	1,051.30
Earnings per share (EPS)	49.74	8.51

*Notes 1: Net income per share fully diluted is not shown since there is none.

*Notes 2: The bases for calculating Earnings per share (EPS) are followings.

(Thousands of yen)

	FY2025	FY2026
Profit attributable to owners of parent	1,692,927	286,762
Amount not attributable to general shareholders	—	—
Profit attributable to owners of parent for common shares	1,692,927	286,762
Average number of shares	34,034,709 shares	33,710,697 shares

*Notes 3: The bases for calculating Book-value per share (BPS) are followings.

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Total net assets	35,498,910	34,787,888
Amounts deducted from total net assets	387,679	413,439
(Portion of non-controlling interest)	(387,679)	(413,439)
Net assets at fiscal year-end applicable to common shares	35,111,230	34,374,449
Number of common shares at fiscal year-end used in calculating book-value per share	34,034,463 shares	32,697,149 shares

Notes on significant subsequent events

Not applicable

Order, backlog and sales

(1) Orders

1) Order received (Thousands of yen)

Products	FY2025	FY2026	Changes (%)
Robots	15,424,055	15,140,389	(1.8)
Custom-ordered equipment	2,771,371	5,178,977	86.9
Parts and maintenance services	4,711,803	4,931,987	4.7
Total	22,907,230	25,251,354	10.2

2) Backlog of orders (Thousands of yen)

Products	As of March 31, 2025	As of March 31, 2026	Changes (%)
Robots	3,995,772	4,188,840	4.8
Custom-ordered equipment	1,152,058	3,169,098	175.1
Parts and maintenance services	393,796	333,669	(15.3)
Total	5,541,627	7,691,607	38.8

(2) Net sales (Thousands of yen)

Products	FY2025	FY2026	Changes (%)
Robots	14,509,306	14,947,321	3.0
Custom-ordered equipment	6,872,156	3,161,936	(54.0)
Parts and maintenance services	4,745,250	4,992,115	5.2
Total	26,126,713	23,101,373	(11.6)

Overseas sales

FY2025 (from April 1, 2024 to March 31, 2025) (Thousands of yen)

	North America	Asia	Europe	Other areas	Total
I Overseas sales	4,280,986	6,370,999	5,022,155	760,804	16,434,946
II Consolidated net sales					26,126,713
III Ratio of overseas sales to consolidated net sales (%)	16.4	24.4	19.2	2.9	62.9

FY2026 (from April 1, 2025 to March 31, 2026) (Thousands of yen)

	North America	Asia	Europe	Other areas	Total
I Overseas sales	4,039,501	6,674,613	2,657,498	526,030	13,897,643
II Consolidated net sales					23,101,373
III Ratio of overseas sales to consolidated net sales (%)	17.5	28.9	11.5	2.3	60.2

4. Other notifications

< Changing directors, auditors, and executive officers >

1. Changing representative directors

Not applicable

2. Changing other directors, auditors, and executive officers (scheduled on June 26, 2026)

(1) Candidate for new director

External Director: Eiji Kakiuchi

Executive Advisor of SCREEN Holdings Co., Ltd. and Outside Director of KYOCERA Corporation

(2) Expected retiring director

External Director: Yasuo Nishiguchi

End of Materials